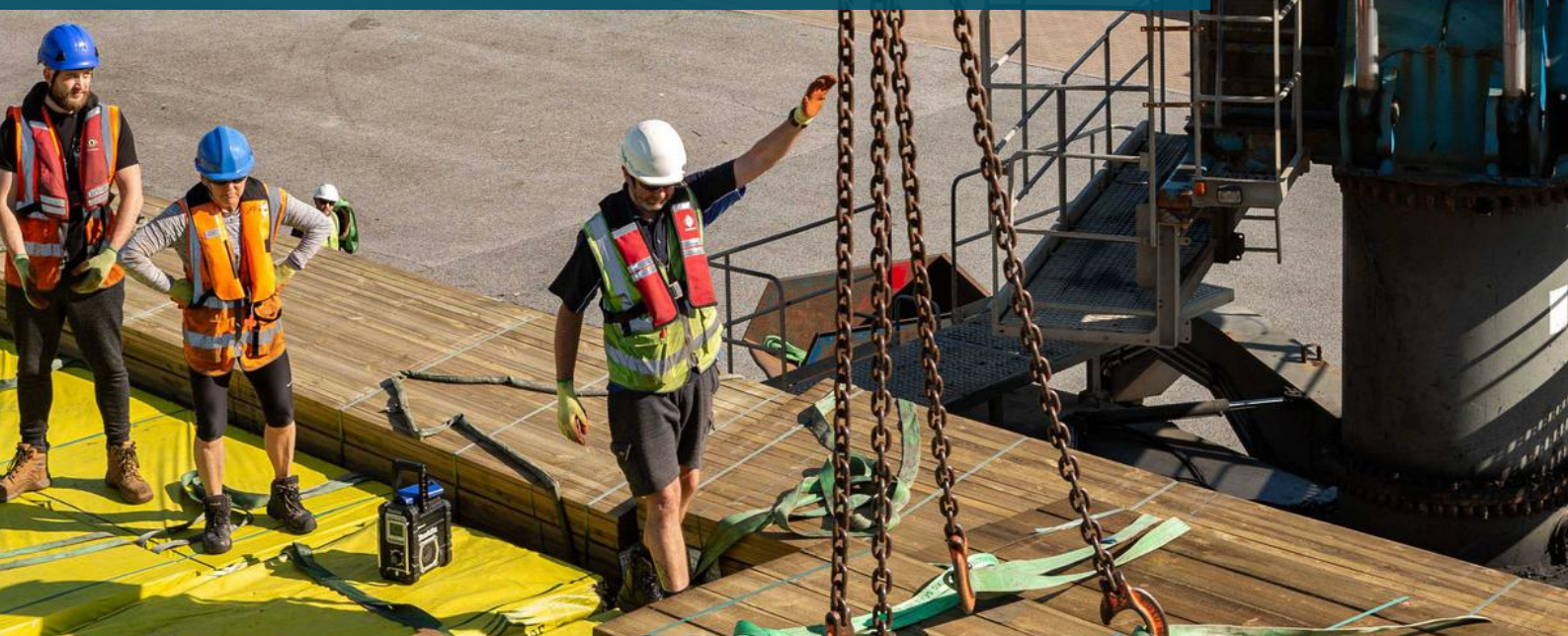


2021

Annual Review





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03

Welcome

Chair & Chief Executive

We are pleased to provide this update on our performance during 2021, and share the positive progress made by the Shoreham Port team.

We are both very proud of our colleagues' achievements especially set against a backdrop of challenges such as the Covid 19 pandemic, fuel shortages and continued disruption across supply chains.

As a Trust Port, our continued success is linked to how we engage, and most importantly, listen to our community, in and around the Port, so please continue to get in touch with your views and suggestions via info@shoreham-port.co.uk.

Every year we hold our Annual Public Meeting, everyone is welcome to join. In 2022, to maximise participation we are planning both in-person and online sessions, details are available at www.shoreham-port.co.uk/need-to-know/events/.

We continue to evolve our Masterplan, with the 2021 version tested and endorsed by multiple stakeholders. The first point of the plan reaffirms our commitment to get everyone home safe and well daily.



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Our purpose remains to ‘improve the Port for everyone’. In 2021 we demonstrated this by investing just over £2m in the Port. Of this £600,000 was funded from reserves and the remainder from in-year trading.

Major projects included:

- The ongoing redevelopment of our Adur Dock, creating a new operational facility, further commercial unit and Port Kitchen – our new hospitality offering.
- The first phase of our Inner Layby clearance, which increased cargo handling capacity.
- The introduction of a Lorry Park, funded in collaboration with the UK Government Port Infrastructure Fund.

In addition to these significant infrastructure developments, we were delighted to launch our own HGV service in March and share further news on our ambitious Green Energy Hub in November.

In a year of continued uncertainty, the Port saw a 3.4% reduction in commercial ship calls from 669 in 2020 to 646. Despite there being less ships, the Port handled a higher volume of cargo during the year –



some 1.82m tonnes which was 1.1% higher than 2020. Oil, aggregates, steel, timber, and waste glass all exceeded 2020 volumes while cereals and some export volumes were down.

It was a very successful year for timber with 349k tonnes being discharged by the team, this exceeds the previous record tonnage of 2020 by 6.4%.

We achieved record breaking turnover of £15.6m which was up 13.9% over 2020. Our property investment plans helped drive the Port's turnover with rental income increasing by over 7% year on year to £4.5m. The volume of timber through the Port as well as launching our own HGV service saw Port Operation's turnover grow by 17%.

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The cost of running the Port in 2021 was £10m, this is an increase of 22% compared to 2020. This is due to the additional costs of handling the volume of timber through the Port (£129k), investments in Covid-19 customer service resilience (£103k) and the set-up/launch of the HGV fleet and drivers (£29k). We also incurred a pension accounting adjustment of £1.6m split over cost of sales and administrative expenses.

Due to these increased expenses the Port made an operating loss of £821k. The Port revalued its investment properties and received a fair value gain of £1.09m. After taxation of £1.5m the Port made a loss in the year of £1.7m.

On the Port's balance sheet, the Investment Property value is £33m, up 4.6% over 2020, the cash position remained flat at £2.3m and the

deficit of the Port's defined benefit pension schemes reduced from £2.9m to £453k. This has resulted in a 2.9% increase in the Port's Net Assets from £57.1m to £58.7m.

Alongside our achievements, we place real importance on how we conduct ourselves. We were thrilled that our Values (developed in 2020) were awarded 'Best SME People Management Initiative' at the CIPD People Management Awards in October. Our Values remain our cultural compass and we continue to adopt a long-term view to embedding them into everything we do.

Our commitment to sustainability continues and we were delighted to achieve EcoPorts certification for the eighth time. In September we held our first Sustainability Week, welcoming locals, academics, and speakers to the Port.

We continue to play a key role within our local community, building on our partnerships with Shoreham Academy, Sussex Dolphin Project, and other important community schools and groups.

During 2021 we said goodbye and thank you to board members Trevor Giddings (Deputy Chair) and John Headley.



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At the start of this year, we welcomed Louisa Cilenti and Darran Messem to the board, and Mark Lemmon was promoted to the position of Deputy Chair.

Our outlook for the next twelve months is appropriately cautious. We recognise the unpredictable environment we are operating in, and we will continue to partner with our customers and stakeholders to find sustainable and commercial solutions to the challenges we are facing.

In 2022 we will keep on managing risks attributed to the ongoing EU transition, Covid-19 recovery and the war in Ukraine and we are both excited by the launch of Port Kitchen and the further development of the

Green Energy Hub at the Port. We believe we are well placed to maximise forthcoming opportunities and our values will continue to guide us during 2022.

Colleagues at Shoreham Port have continued to demonstrate remarkable resilience over the last twelve months, and we would like to thank everyone once again for their hard work, during an unprecedented year at Shoreham Port.

Amber and Tom



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2021 Highlights



Revenue

Record breaking turnover of £15.6m, a 13.9% increase over 2020.



Ship Calls

We welcomed 646 commercial cargo ships.



Cargo Handled

1.82m tonnes of cargo was handled, a 1.1% increase in total cargo tonnage over 2020.



Commercial Tenants

98% commercial tenant occupancy.



Community Support

£46.5k donated to local charitable causes.



Leisure Vessels

14.8k leisure vessel movements.



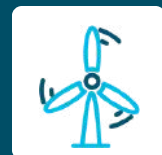
Winner

CIPD Awards Best SME People Management Initiative for our values led transformation.



Social Media

36% increase in social media following.



Sustainability

55.5 tonnes of CO2 emissions saved by transitioning to new technologies and fuels for vessels, heavy equipment and vehicles.

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Values & Masterplan



Our values are embedded in everything we do, the decisions we make and how we behave.

In January 2020 we embarked on creating a set of meaningful values that not only embody our current culture, but are also aspirational, helping to create the future we want. We embarked on a series of 'values conversations' with colleagues across the Port. No stone was left unturned, and everyone had a voice in creating our eight new values.

Good Eggs: Who we are and who we want to work with.

All In: The energy we bring and what we expect from each other.

Fair: We act with integrity and ethics, demonstrating equality at all times.

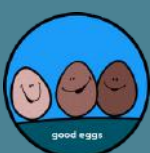
Savvy: Our approach to competition, costs, and new opportunities.

One Team: We work together internally and across our Port community.

Own It: We are accountable for our actions – now and to future generations.

Open Doors: We actively listen to our wide range of community stakeholders.

Trusted Custodian: We will consider our impact, act sustainably and leave the Port better than we found it.



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Masterplan 2022

The purpose of the Masterplan is to establish and communicate a set of objectives to guide management decision making during the year. In 2021 we took the opportunity to simplify the Masterplan to make it more accessible for our stakeholders.



Improving our port for everyone

1. We will get everybody home safe and well daily.
2. We will grow our Trust Port by increasing shipping.
3. Our industry leading cargo operation will be centred on the south of the Port.
4. Our estate on the north of the Port will continue to develop as a destination for communities, businesses and tourists.
5. Investment in our infrastructure and Green Energy Hub will continue.
6. Innovation and technology will enhance efficiency, profitability and services.
7. Collaboration will create a community of neighbours, charities, educational partners and local authorities.
8. Our culture will empower and grow colleagues across flexible and modern workplaces.
9. Our diversity will increasingly reflect society.
10. We consider our sustainability mission as urgent and will share our action plans regularly.

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Health, Safety & Wellbeing

Despite the ongoing Covid-19 pandemic, in 2021 all our teams across the Port worked throughout, adapting to the changes and restrictions whilst continuing to keep the Port operational. The pandemic certainly put focus on the importance of understanding and supporting our colleagues' wellbeing.

The health and wellbeing of our colleagues is of paramount importance to the Port and to this end we continued to offer access to our Colleague Assistance Programme which provides confidential help and personalised advice, day or night. We also commenced the roll out of our Mental Health First Aiders Programme with the objective of increasing guidance, awareness and understanding of mental health. We believe that the wellbeing of our colleagues is intrinsically linked to improving health and safety across the Port.

With restrictions still in place on physical meetings, our Safety Improvement Team continued to meet monthly online to facilitate engagement across the Port. This provided an opportunity for team members to discuss current Health and Safety topics, share concerns from within their teams and exchange learning opportunities.



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We have focused on improving engagement throughout 2021 and encouraging open and transparent reporting of safety observations, near misses and accidents. We firmly believe the more people report the more we can understand our risks to help prevent future incidents and accidents happening.

Despite our ongoing focus and work, there were four Lost Time Accidents in 2021.

One of these was a significant accident involving a fall from height, unfortunately our colleague remains off work as they rehabilitate at home. We are committed to undertaking rigorous and proportionate investigations for all accidents and near misses to ensure the Port learns and takes steps to prevent future occurrences.

Colleague Health & Safety Survey

**93%**

of colleagues felt they can talk to their line manager about Health and Safety

81%

of colleagues felt their concerns and suggestions on Health and Safety are taken seriously

90%

of people said they felt their colleagues take Health and Safety seriously

The Health and Safety survey provided an opportunity for colleagues to share their thoughts on improvements and areas of focus for the year ahead; these comments are then used to guide our focus and activity on Health and Safety in the Port.

The health, safety and wellbeing of our colleagues, contractors, tenants, and community is not a destination but a journey of continuous improvement. We continue to take steps to improve our safety culture and performance to achieve our Masterplan 2022 objective of getting everyone home safe and well daily.

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Financial Performance

Statement of Financial Position For the Year Ended 31 December 2021	2021 (£000's)	2020 (£000's)
Fixed Assets	47,997	47,851
Investment Properties	33,371	31,905
Current Assets	6,155	7,132
Creditors: Due Within 1 Year	(16,012)	(13,577)
Total Assets Less Current Liabilities	71,511	73,310
Creditors: Due After More Than 1 Year	(5,835)	(8,754)
Provisions for Liabilities	(6,463)	(4,520)
Defined Benefit Pension Liability	(453)	(2,927)
Net Assets	58,761	57,109
Reserves	58,761	57,109

Consolidated Statement of Cash Flow For the Year Ended 31 December 2021	2021 (£000's)	2020 (£000's)
Cash Generated from Operations	3,673	1,974
Interest Paid	(415)	(444)
Income Taxes Paid	(170)	(33)

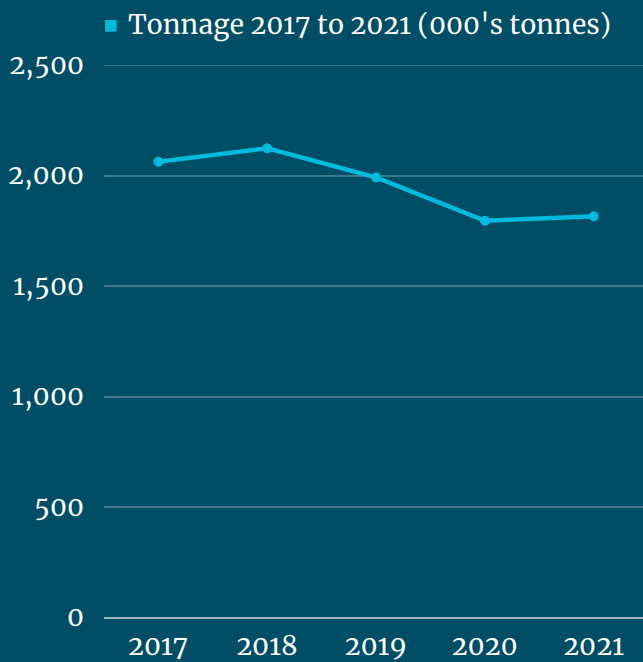
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Net Cash Inflow from Operating Activities	3,088	1,497
Net Cash Generated Used in Investing Activities	(2,154)	(3,789)
Net Cash (Used In)/Generated from Financing Activities	(1,214)	32
Net (Decrease) in Cash and Cash Equivalents	(280)	(2,260)
Cash and Cash Equivalents at Beginning of Year	2,643	4,903
Cash and Cash Equivalents at End of Year	2,363	2,643

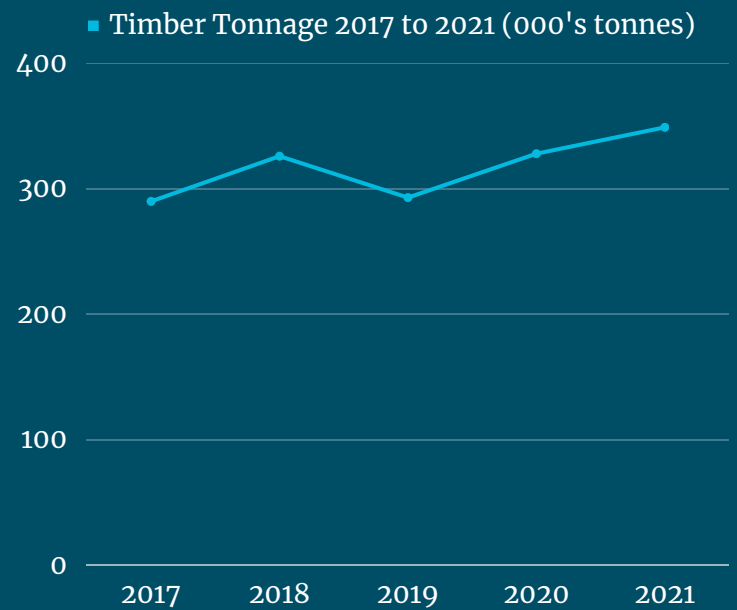
Consolidated Statement of Comprehensive Income For the Year Ended 31 December 2021	2021 (£000's)	2020 (£000's)
Turnover	15,624	13,726
Cost of Sales	(10,048)	(8,234)
Gross Profit	5,576	5,492
Administrative Expenses	(6,484)	(5,242)
Other Operating Income	87	62
Operating (Loss)/Profit	(821)	312
Interest Receivable and Similar Income	3	35
Interest Payable and Similar Charges	(464)	(444)
Fair Value Gain/(Loss) on Investment Properties	1,086	(1,607)
Loss Before Taxation	(196)	(1,704)
Taxation	(1,481)	(321)
Loss for the Financial Year	(1,678)	(2,025)

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Total Tonnage



Timber Tonnage



Turnover



2021 was a record year for timber volumes at Shoreham Port.

Revenue has increased 17.5% since 2017.

A full financial report is available on the Port's website.

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A Look into Operations

Cargo

In a year of continued uncertainty, the Port saw a 3.4% reduction in commercial ship calls from 669 in 2020 to 646. Despite there being fewer ships, the Port handled a higher volume of cargo during the year – some 1.82m tonnes which was 1.1% higher than 2020. Oil, aggregates, steel, timber, and waste glass all exceeded 2020 volumes, while cereals and some export volumes were down. It was a very successful year for timber with 349k tonnes being discharged by the team, this exceeds the previous record tonnage of 2020 by 6.4%.

New Ventures

Despite the turbulent marketplace, the Port pressed on with the launch of three new business areas: Shoreham Port HGV Service, Shoreham Port Solutions and Customs Clearance.



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Members of the public who use Basin Road South would have seen our Shoreham Port trucks and trailers commence their operation in May last year. Despite the known UK wide challenges to recruit lorry drivers, this area of the business is successfully operating at full head count, creating an additional 14 local jobs. The successful launch of this operation enables the Port to provide an efficient service to not only our existing customers but to new customers across the UK.

The second business area successfully launched was Shoreham Port Solutions, providing labour across the estate, both to our own operation and other port wide customers as required.

In response to the change of legislation, in terms of importing and exporting goods between the UK and the European Union, the Port has established a Customs Clearance capability which provides customs clearance to a wide range of customers in the UK.

Marine

Shoreham Port is committed to full compliance with the Port Marine Safety Code and to meet these requirements in all Port functions. We are proud to have received praise and recognition of continued development and commitment to our safety protocols from our auditors. To meet the requirements, throughout 2021 we engaged with all stakeholders to develop robust, proactive, and successful management plans for our marine activities. Being a tidal port, the highwater period can see the navigational channels become extremely busy and we endeavour to improve the Port for everyone, whilst getting every user home safely.

As a Trust Port, we have a commercial Open Port Duty, and where we can, support other activities to coexist on the water.



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This can mean that restrictions need to be placed on activities during certain times or all of the tidal cycle.

Shoreham Port has a close working liaison with the National Coastwatch Institute who have a lookout station on the West Inner Pier. During 2021 the Institute helped monitor a total of 21,171 vessel movements within the Port. There has been a dramatic increase in leisure activity over the past two years with foreign holidays being limited.

Commercial Property

Stretched along 2.5 miles of the Sussex coast with views of passing ships from the windows, our commercial property has remained popular with our tenant community with many tenants choosing to grow their businesses with us.

Central to Greater Brighton and Hove, with excellent road, rail and public transport connections and plentiful parking, we are a significant commercial centre, and home to over 170 tenants.

As a Trust Port, we have focused on growing the local economy by building the versatile commercial premises needed to attract SME's



Units at Ferry Wharf

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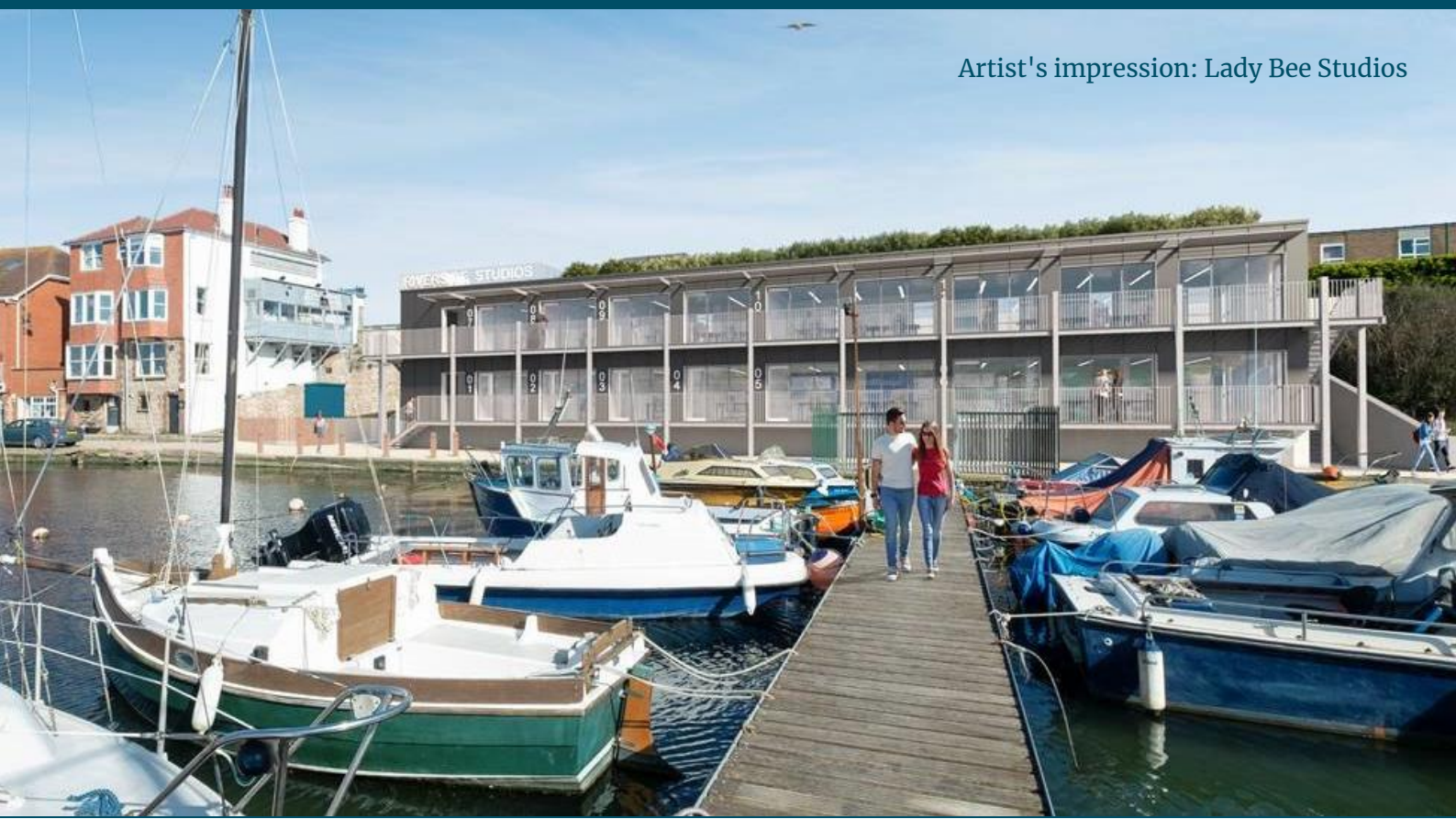
and bring jobs to the area. Our Masterplan pledges to develop our commercial estate, delivering a thriving community of businesses. Key achievements in 2021 included the construction of a new commercial unit on Albion Street (Southwick) with a terrace overlooking Lady Bee Marina and the Adur Dock development.

2021 was spent welcoming a diverse group of tenants to our newly constructed units at Ferry Wharf and Hove Enterprise Centre in Portslade. As working needs change, our units are an attractive alternative to expensive and inaccessible city centre space.

The open-plan spaces designed and built by local consultants proved popular with both office and industrial occupiers.

We concluded 2021 by achieving planning permission for Lady Bee Studios, a sustainable development of studio/office suites to be built at the eastern end of Lady Bee Marina overlooking the marina moorings. Research revealed that the site was once community allotments, and it will now provide premises for the local small business community and much needed employment.

Artist's impression: Lady Bee Studios



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An Update on Key Projects

Adur Dock Development

The Adur Dock is a new facility that has replaced the tired Dry Dock shed north of the lock crossing. The new building, mostly completed in 2021, will provide an operational workshop space, a commercial unit for a new tenant and the premises for our new café 'Port Kitchen'. Adur Dock will improve the area aesthetically by complimenting the award-winning Lady Bee Enterprise Centre (completed in 2019) and enhance this location as a commercial and leisure destination for our local community.

Adur Dock shares the sustainability credentials of other recent developments within the Port in line with our EcoPorts status and sustainability ambitions. The building will feature air sourced heat pumps for heating and cooling, water saving fittings, local habitat-based planters, cycle storage, solar



panels and electric vehicle charging points.

Lock Gate Maintenance

Our Prince Philip Lock is the front door to the Port and our most vital piece of infrastructure. For this reason, we do all we can to keep ahead of maintenance on the gates, valves, hydraulics, and electronics. Over the course of 2021 we carried out a full refurbishment on the spare gates ready for a swap-out in 2022

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at the west end. This has also provided us with an opportunity to trial a new, improved walkway which we hope to replicate at the east end in time.

Terminal Improvements

The Port is an intricate mosaic of tenanted properties, and our terminals are in demand for a wide variety of cargoes. We are always looking to increase the flexibility and efficiency of our estate. As part of an ongoing series of improvements to our Inner Layby Terminal, between the Power Station and south side of the locks, we have demolished one of our end-of-life sheds and resurfaced the ground for better timber storage. This phase has included one new LED lighting mast and subsequent phases in 2022 will continue this essential work.

Lorry Park

In 2021 we created a lorry park at the east end of Basin Road South which has brought into use a piece of land that was previously unused. The lorry park is an asset to our growing HGV operation, providing trailer parking for at least 25 units.



The project also allowed us to improve pedestrian safety with the addition of two zebra crossings and a footpath extension to keep foot traffic away from four busy entrances.

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Green Energy Hub

Arguably the most exciting project that got underway in 2021 was our Green Energy Hub. As we make great strides to reduce our carbon footprint and secure the green, sustainable future of our Port, the opportunity to host a pioneering green hydrogen production facility is hugely significant.

With our key partners H2Green, Ricardo and Local Fuels we are coordinating a project to greatly

increase our renewable energy generation, develop a site for hydrogen production and look at servicing the needs for a decarbonised transport network in the region.

Working with our partners and tenants on and around the Port, this is a fantastic chance to change the way our regional economy is fuelled and bring huge air quality and emissions benefits with it.

Artist's impression courtesy of H2Green



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Our People & Culture

In 2021, our focus was to develop a deeper understanding of the experience and impact we create for our colleagues. As our diversity increasingly reflects society, our culture will empower and grow colleagues across flexible and modern workplaces.

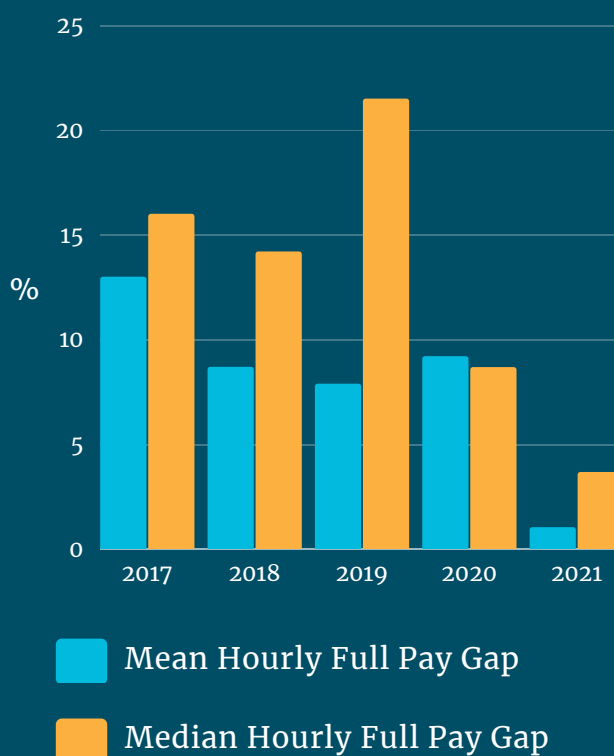


As a Diversity in Maritime Charter Company, we are proud to report that we continue to tackle our own gender pay gap, successfully reducing our median full hourly pay gender pay gap to 3.67%.

Within the wider Maritime industry, this gap remains near to 44% (latest findings available from Spinnaker's Maritime HR Association 2020), we continue to challenge ourselves and others to close this gap further.

We have established several new ways to increase how diverse and inclusive our culture really feels. Our commitment to diversity continues as we ensure a gender and team balance on recruitment committees, and some of our female colleagues take part in the Diversity in Maritime Interview Pool and industry networks.

Shoreham Port Gender Pay Gap



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Across the Port, we rolled out free sustainable period products, reviewed how we might increase engagement within our LGBTQ+ community, and launched a new colleague book club to explore and create a safe space in which colleagues can talk about issues that are important to them. At the start of 2022, the changes in our board membership means that we now have more women than men sitting on our board, this includes members of colour and from within the LGBTQ+ community, we continue to drive for inclusivity and diversity in all that we do.

In October 2021, we launched our first colleague survey, which gained strong engagement scores with 64% of all colleagues completing the survey and 94.3% of people stating that they are 'clear in my role and

what's expected of me at work.' Recommendations taken from these insights include inserting values-based questions into annual appraisal processes and holding a series of Open Doors sessions with senior leaders.

With the ongoing context of Covid-19 and societal change, we invested more in our wellbeing and mental health initiatives. Understanding that we all need support at different times, we introduced a new Colleague Assistance Programme, opening access to paid-for expert services whenever a colleague needs it. We trained several colleagues to become qualified mental health first aiders, with many more attending dedicated sessions on how to support themselves and others in times of stress and change.



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A real highlight of the year was winning the Best SME People Management Initiative at the CIPD People Management Awards. Judges praised the way Shoreham Port approached our Values with pride, commenting on how we really listened to the experiences of colleagues on the ground.

We have used our Values to review the format and tone of voice of our colleague communications, language has been important and positive changes can already be seen in colleague behaviour.

These changes, plus our new Colleague Values Ambassador Programme, have helped us to embed and celebrate the role our colleagues have in creating closer working relationships, leading to improved economic growth, delivering on our sustainability plan, and developing brand engagement.



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Engaging our Community

We are proud to be one of approximately 100 Trust Ports in the UK. Our purpose as a Trust Port is to improve the Port for everyone. To help us achieve this, it is vital that we work closely with our valued stakeholders and regularly engage with our community.

One of the most effective ways for us to keep in touch with our community is via our social channels and we were delighted to see our followers grow by 36% in 2021, taking our online community to nearly 9,000 people.

Connect with us...

Shoreham Port



Port Kitchen



[Subscribe to our newsletters](#)



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Events

May

Brighton Festival

We were excited to host the world premiere of award-winning sound artist and composer, Ray Lee's latest art project titled 'Points of Departure'. Part of the Brighton Festival, the installation and walking tour saw Lee's otherworldly moving sculptures being brought together for the first time against the atmospheric industrial landscape of the Port at night. During ten days in May we welcomed visitors to enjoy the dazzling large-scale metal structures that emitted whirling red lights and sang sci-fi symphonies as they spun. The installation was listed in The Guardian's 100 must-see events guide.

June

Public Meeting

Our team values the opportunity to speak to and hear from all our stakeholders, so we were pleased to hold another successful Public Meeting in June. Hosted online for the second time, our Chief Executive,



Tom Willis, and our leadership team shared important updates from the Port. Key topics included our performance results for the year of 2020, our approach to safety and sustainability, and the development of our Masterplan and Values. We also shared how we have developed and adapted over the past year, overcoming challenges including the Covid-19 pandemic and Brexit. This was followed by an interactive Q&A session with members of the public, with a lot of interest in safety at the Port and our aims to improve our sustainability.

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October

Ropetackle

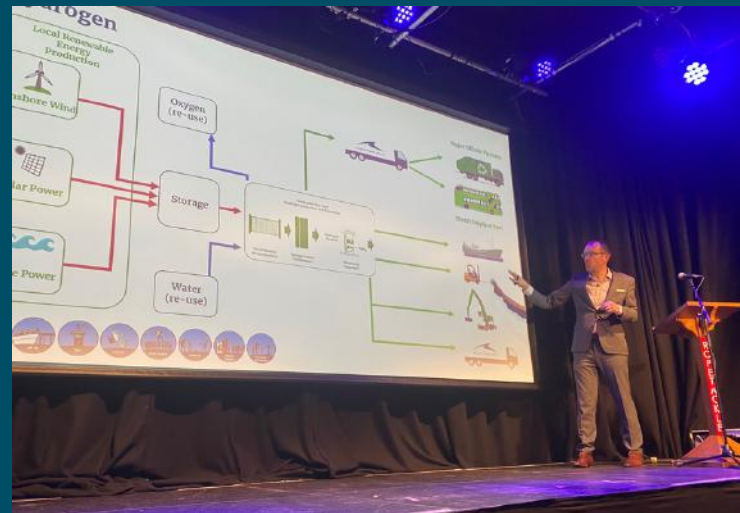
In October, we were pleased to take part in the event 'Shoreham Port – Origins and Future' at Ropetackle Arts Centre in Shoreham. We had a fantastic evening, with an engaging presentation detailing the history of the harbour from historian and geographer Geoffrey Mead, before our Chief Executive and Sustainability Manager took to the stage to share key updates about our Port today.

This included our valued partnership with the Sussex Dolphin Project and how we plan to form part of the solution to the region's net-zero challenges through the production of green hydrogen. The presentations were followed by a lively Q&A session covering a range of topics important to our local community.

Partnerships

Shoreham Academy

We are pleased to work with Shoreham Academy, our education partner. We have committed to making an annual donation of £20,000 (until 2024) towards



Shoreham Academy's Gateway Centre; a local school provision that supports the most vulnerable young people within our community. Students are able to gain the key qualifications, high levels of attendance and most importantly, confidence, to secure further study, a future that otherwise may not be possible.

We were delighted to demonstrate our ongoing partnership with Shoreham Academy through the new signage installed on their sports hall, now named 'Shoreham Port Hall'. The signage demonstrates our ongoing partnership to work with the Academy, to support their specialist provision, and engage future generations in exploring careers at the Port.

Sussex Dolphin Project

The World Cetacean Alliance is the world's largest marine conservation charity, and the Sussex Dolphin Project is their local initiative that celebrates and protects marine animals in Sussex. We have been in partnership with the Sussex Dolphin Project since they moved to the Port in 2020. Our Sustainability Manager worked closely with the charity throughout 2021 on several conservation projects, including the rejuvenation of wild banks and green spaces within Shoreham Port to increase biodiversity and a vital marine rewilding programme. We remain in partnership with the Sussex Dolphin Project and look forward to supporting them in their ambitions this year.



Lancing Sea Scouts

We have supported Lancing Sea Scouts since 2020 and are proud to be home to their sail training vessel 'Supeta'. The Sea Scouts use Supeta to offer young people of all backgrounds, abilities, and disabilities the rare chance to experience sailing and living on an ocean-going yacht.

Southeast Communities Rail Partnership (SCRP)

We have been a proud Station Partner at Southwick Railway Station since 2012 and have been involved in a number of station improvement schemes; most recently donating artwork to the station from an outdoor photography exhibition that features images of the Port and harbour areas. We are currently exploring ways to support the SCRPs in their efforts to be more sustainable and improve the biodiversity in small green spaces that surround the station. Our team look forward to continuing working with SCRPs in 2022.

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Committed to Sustainability



As a port, we are increasingly conscious of our emissions and environmental pollutants. We have formed an early-adopter partnership with ABL to monitor the emissions from our vessels, vehicles, and office spaces, as we transition towards cleaner energy alternatives. Already, choosing new technologies for our vessels, heavy equipment, and vehicles saved us a total of 55.5 tonnes of CO2 emissions compared to 2020.

Our 2021 highlights included achieving EcoPorts status in January for the eighth time and the success of our first Sustainability Week in September. During Sustainability Week we hosted a series of expert talks and workshops, welcoming more than 250 local people to the Port to explore sustainability and environmental issues and opportunities. This event effectively helped our local communities and business networks to get involved in our sustainability activities and understand our shared ambitions for the future.



Sustainability Week
at Shoreham Port



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With an extensive property estate, we build within our Sustainable Property Development Template. This commitment incorporates responsibly sourced construction materials, renewable energy generation, charging for electric vehicles, cycle storage, and water sourced heat pumps.

Looking after our natural environment includes how we conserve our water, land, and air. In partnership with Barrett Steel and Local Fuels, our Seabins filter 2.8 tonnes of rubbish from our canal every year, our solar panels have the capacity to generate 3,178kW every year, and our two wind turbines help us to save 160 tonnes of CO2 each year. By working in partnership with Sussex Dolphin Project we have designated an unused green patch of land to become a Conservation Corridor, rewilding the area and working with Octopus Energy to establish a bee and butterfly bank which will encourage local flora and fauna to repopulate this area.

2021 saw the start of our work to combine renewable onshore wind and solar power generation to produce a Green Energy hub at Shoreham Port. By producing hydrogen on site, the Port will drive sustainable fuel consumption throughout the



Southeast of England, placing us at the forefront of the region's decarbonisation ambitions.

You can read more about our progress on the expansion of renewable energy generation and emission reduction in our Sustainability Report for 2021.

[2021 Sustainability Report](#)





Annual Review 2021

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